

Board of Directors
25 May 2022
Chief Executive's Overview

Trust Strategic Goals

- to deliver safe and high quality patient care as part of an integrated system
- to support an engaged, healthy and resilient workforce
- to ensure financial sustainability

Recommendation

For information	<input checked="" type="checkbox"/>	For approval	<input type="checkbox"/>
For discussion	<input checked="" type="checkbox"/>	A regulatory requirement	<input type="checkbox"/>
For assurance	<input type="checkbox"/>		

Purpose of the Report

To provide an update to the Board of Directors from the Chief Executive on recent events and current themes.

Executive Summary – Key Points

The report provides updates on the following key areas:

- Current operational pressures
- Our Voice, Our Future: Trust priorities
- Scarborough Urgent and Emergency Care Centre
- Care Quality Commission (CQC) inspection
- Sustainability grant
- NIHR Inaugural Research Awards winners

Recommendation

For the Board of Directors to note the report.

Author: Simon Morritt, Chief Executive

Director Sponsor: Simon Morritt, Chief Executive

Date: 25 May 2022



1. Current operational pressures

Operationally, it is with some relief that the Covid numbers are finally, albeit slowly, dropping. We now have around 80 Covid positive patients across the Trust which is significantly lower than my last update.

Staff absence, while higher than where we would want to be, again it is at least moving in the right direction.

Now that community cases and hospital inpatient numbers are seeing a sustained decline, we have received notification that NHS Chief Executive, Amanda Pritchard, has made the decision to reclassify the incident from a Level 4 incident (National) to a Level 3 (Regional). We await formal information about the implications for trusts.

2. Our Voice, Our Future: Trust priorities

As part of a time out discussion at the Board of Directors meeting in April, four key priorities were agreed in order to deliver a step change in performance and to move us forward in achieving the ambitions described in the strategy.

These priorities are:

- Our People
- Quality and safety
- Elective recovery
- Acute flow

We know we have much to do to strengthen our workforce and improve the experience for staff, to deliver our elective recovery programme while maintaining acute flow, and to improve the fundamentals of care. We are having a workshop on the first of these priorities – our people - as part of today's board meeting.

Towards the end of last year, the Board approved a refresh of our strategy, setting out our strategic direction to 2023, in particular with regard to our clinical services. The outcome of this work has now been shared with staff.

3. Scarborough Urgent and Emergency Care Centre

Following on from my last Board update, I am delighted to report that the full final business case was finally formally approved by the Department of Health and Social Care and NHS England and Improvement Joint Investment Sub Committee in late March.

To mark the major investment we held a ground breaking ceremony at the end of April, to mark the official start of the scheme for our key stakeholders, the media and importantly our staff.

When the existing Emergency Department opened at Scarborough Hospital in 1985 the annual attendance was 15,000 patients per year. We now see close to 70,000. Not only will this new facility function as a hub for the 24 hour a day provision of urgent and

emergency care services for the locality, it will also allow Scarborough-based health care professionals to provide high quality care to all our patients in state-of-the-art facilities for many years to come when it opens in the Spring of 2024.

The event also marks the launch of York and Scarborough Hospitals Charity's Urgent and Emergency Care Appeal, which will raise funds to support the extras to enhance patient care and experience and to support staff wellbeing.

You can keep up to date about the build, as we move through the coming months, online at <https://www.yorkhospitals.nhs.uk/building-for-the-future/home/>

Additionally, I am pleased to report that thanks to a £500,000 donation by the HELP Appeal, the only charity in the country dedicated to funding hospital helipads, we have been able to open a new lifesaving helipad at Scarborough Hospital.

The new larger helipad means that, as well as landing the air ambulance, a much bigger search and rescue helicopter will be able to land near the hospital. This will significantly reduce transfer times and allow patients with serious injuries, such as those caused by road accidents, to be transported quickly, by air, from rural locations.

4. Care Quality Commission (CQC) inspection

At the end of March, a small team of CQC inspectors made an unannounced visit to York Hospital. Over the course of two days, they visited a number of wards, spoke with members of staff and requested data about various matters, including staffing levels.

Although the CQC were satisfied there were no immediate safety concerns they did share some initial feedback. Much of what was described were known issues given the backdrop of the extreme pressures facing the Trust at the time, the demands of Covid and associated staffing absence and recruitment challenges.

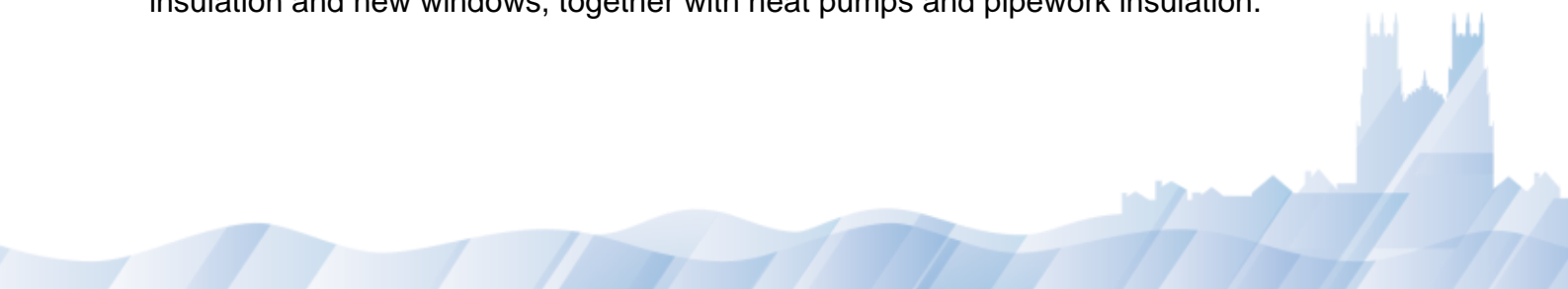
We have been in regular contact with the CQC since their visit and are awaiting their formal report.

5. Sustainability grant

We have received a grant to improve energy use and sustainability, which will see huge improvements in the carbon footprint for Bridlington and York hospitals.

The £4.735 million grant for Bridlington Hospital and £4.338 million grant for York Hospital from the Department for Business, Energy and Industrial Strategy (BEIS) and managed by Salix Finance, supports the transition from fossil fuel such as gas, oil and coal heating to renewable technologies.

At Bridlington Hospital the funding has the potential to make the site a shining example of sustainability, achieving more than 80 percent carbon emissions by replacing a twenty year old boiler with air source heat pumps, together with solar panels to the roof and land area surrounding the hospital, insulation to pipework and high efficiency motors. York Hospital will also see energy efficiency improvements to the ward block with external wall insulation and new windows, together with heat pumps and pipework insulation.



This is fantastic news for the Trust. Our target is to deliver a net zero estate by 2040 on all our buildings and an 80 percent reduction by 2032. The grant aided work is part of the Trust commitment to actively encourage, promote and achieve zero carbon emissions in all that we do in line with NHS targets.

Work has now started with planning permission applications to the local authorities, and will be completed in 2022/23 to meet the terms of the grant offer.

6. NIHR Inaugural Research Awards

It was a successful outcome for our Research and Development team who attended the first ever National Institute for Health and Care Research Awards for Yorkshire and the Humber earlier this month.

The team were up for an impressive four awards and came away with two. Claire Brookes was named as Research Practitioner of the Year and Dr Dave Yates won an award for Outstanding Contribution to Research.

A special mention to Dr James Turvill who was shortlisted for Investigator of the Year and the Research Team who were shortlisted for Research Team of the Year.

I am delighted and pleased that the important work that the team does has been so publically recognised at these prestigious awards.

